

Foreign Bond Issuance

A presentation for

Neighboring Countries Economic Development Cooperation Agency (NEDA)

Our Profile and Credentials

Who are we?



Aspiration: To become the Preferred 'Go-to' capital advisor for South and Southeast Asia with a focus on CLMV



Adisorn Singhsacha

Founding Partner and Managing Director

Twin Pine Consulting Twin Pine Energy



Our Profile

- Established in 2011, Twin Pine Consulting is a regional financial advisory firm
- We assist in cross-border fund raising, with the initiative to develop Capital Markets entry among countries and leading corporations in South and South East Asia region
- We help **generate ideas** and execute top management's aspiration when gaps exists in expertise
- Our approach is to 'keep it simple' with our clients

Our passion



We are passionate in linking emerging or frontier markets to international **funding opportunities and financial standards**, establishing regional and global linkage. Helping to create, in the process, alternate source of funds and **good governance which leads to long-term sustainability**



Twin Pine has raised cumulatively USD 1 billion since 2013



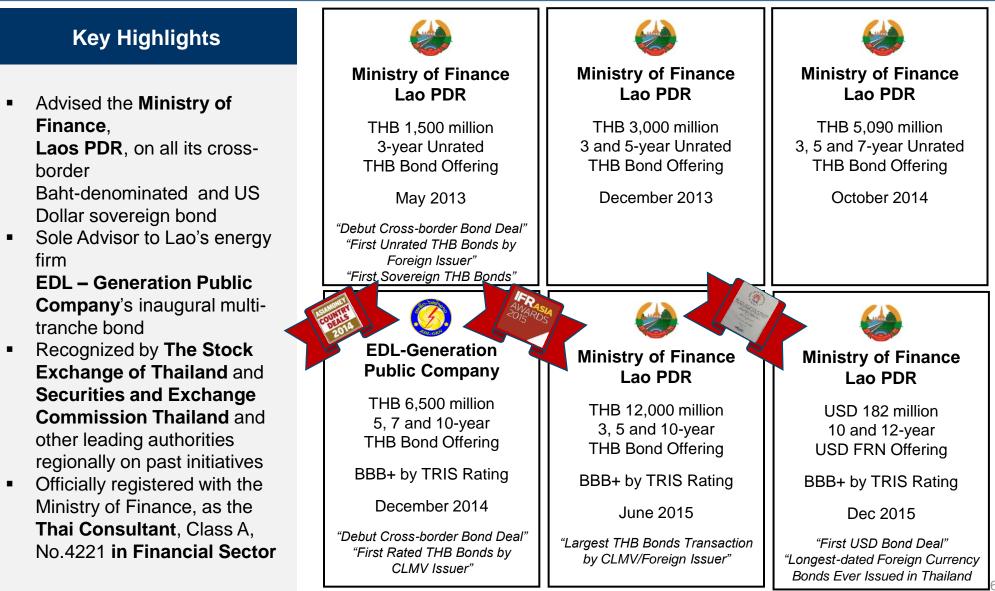
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~USD M **HIGHLGHTS** 600 Twin Pine is a pioneer in opening Lao public energy 538 SOE EDLup the Thai capital markets to Generation on 1st Laos 500 rated THB-Advised Laos gov't & public denominated 182 company in 1st ever cross-border corporate bond sovereign & corporate bond issue 400 355 Receptivity among Thai investors has multiplied since the onset in Lao PDR: USD FRN Lao PDR on 1st 300 2013 as demonstrated by Lao PDR: 4th THB Bond cross-border increasingly larger size and longer 198 unrated THB-EDL-Gen: 1st THB Bond tenors denominated Lao PDR: 3rd THB Bond 200 sovereign bond The transactions have became 356 Lao PDR: 2nd THB Bond 144 "market's first" in many aspects Lao PDR: 1st THB Bond Supports from banking community 100 94 have also significantly increased 157 from the first transaction with 50 increasing participation from 0 domestic and international banks Y2013 Y2014 Y2015 International recognition: including Asiamoney's 2014 Country Deal We have worked alongside various banking institutions Awards, IFR Asia Awards 2015 ธนาคารกสิกรไทย Standard Standard ธนาคารทหารไทย จำกัด (มหาชน) "Frontier Markets Issue" and The KASIKORNBANK 责华农民银行 TMB Bank Public Company Limited Asset Triple A Country Awards 2015 ธนาคารกรุงไทย krunasri **Bangkok Bank**

Deals and Recognition

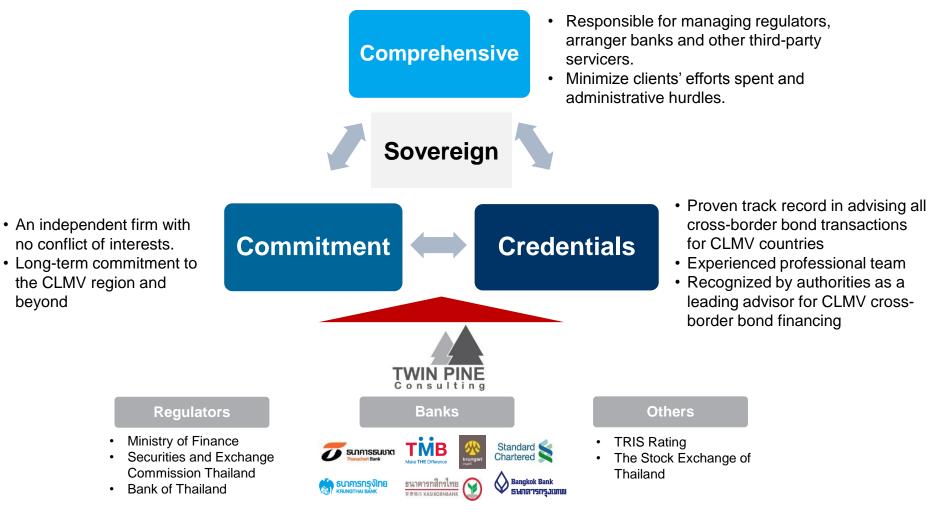




Twin Pine's Holistic Approach to Fund Raising

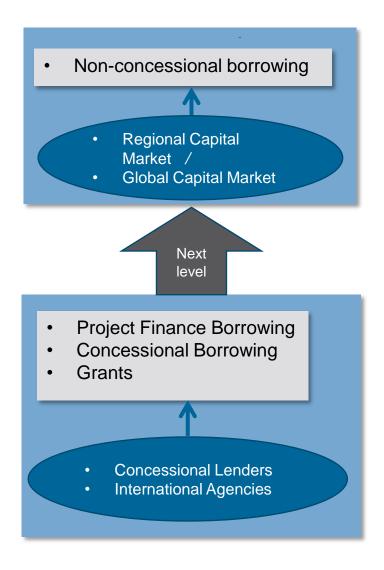


Twin Pine's holistic approach is aimed to provide the **best**, **most convenient financing solutions** to sovereign issuers from emerging markets tapping Thai bond market



Why Foreign Bond Issuance?





By issuing sovereign bonds :

- A country opens another channel for source of funds
- A country would have greater flexibility in fiscal planning. Obtained fund could be allocated across multiple projects/objectives as the government requires.
- A country could avoid "crowding-out effect" (depleting limited domestic saving base by government's borrowing)
- A country would have bonds as an effective instrument in managing the country's economy, expanding financing alternatives
- A country could assume the status of higher-level financial maturity

A country's global financial present is established by series of sovereign bond (or also state enterprise bond) issuances.



Bond Market Development Roadmap

Sovereign Bond Issue		
Debut sovereign issue	Expand funding markets	Develop domestic market
 Issue non-rated sovereign bonds in Thailand to establish debut government benchmark 	 Government can explore issuance in other money-center market via non-rated or rated routes 	 With experiences from regional and international markets, a country can look to develop and mobilize funding from domestic investors
state Enterprise Bond Issue		
SOE bond issue	Establish key funding base	Fund local private sectors
 Sate enterprise (SOE) can leverage on the government success and benchmark by issuing bonds in Thailand 	 SOEs can continue to tap bond markets as key funding market or follow the government to the international markets 	 Local corporates will have access to commercial funding from international and domestic debt capital markets

Debut sovereign issuance will pave way for access of a country's private and public sectors to capital markets

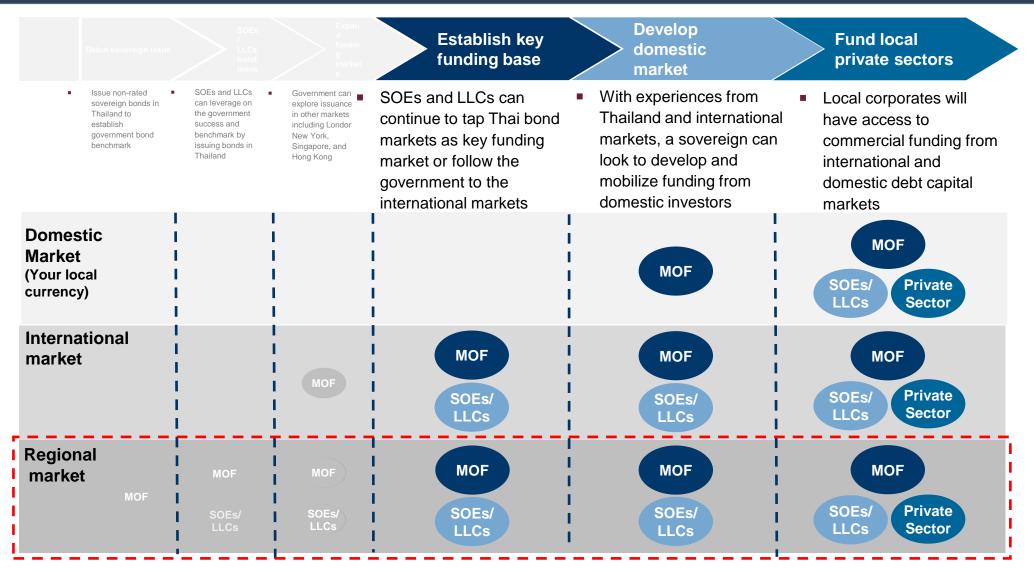


De	ebut sovereign issue	SOEs/LLCs bond issue	Expand funding markets	Establ Ish key fundin g base		
•	Issue non-rated sovereign bonds in Thailand to establish government bond benchmark	 SOEs and LLCs can leverage on the government success and benchmark by issuing bonds in Thailand 	 Government can explore issuance in other markets including London, New York, Singapore, and Hong Kong 	SOEs and LLCs can continue to tap Thai bond markets as key funding market or follow the government to the international markets	With experiences from Thailand and international markets, a sovereign can look to develop and mobilize funding from domestic investors	Local corporates will have access to commercial funding from international and domestic debt capital markets
Domestic Market (Your local currency)					MOF	MOF SOEs/ LLCs Private Sector
Internatic market	onal I I		МОГ	MOF SOEs/ LLCs	MOF SOEs/ LLCs	MOF SOEs/ Private LLCs Sector
Regional market	MOF	MOF SOEs/ LLCs	MOF SOEs/ LLCs	MOF SOEs/ LLCs	MOF SOEs/ LLCs	MOF SOEs/ Private LLCs Sector

Note: SOEs = State Owned Enterprises LLCs = Leading Local Corporates

Debut sovereign issuance will pave way for access of a country's private and public sectors to capital markets





Note: SOEs = State Owned Enterprises LLCs = Leading Local Corporates

Planning for a Sovereign Issuance

A sovereign bond needs to be viewed within the context of the Sovereign's broader financial and economic strategy



- A sovereign bond is an efficient way to raise long-term, foreign currency funding
- However, aiming to raise a large quantum of financing from the public markets can be challenging owing to a number of reasons
- A holistic approach to **planning sovereign funding** can help mitigate these affects.

Key considerations include:

Total Funding Requirement	Use of Proceeds	One Time vs. Sequenced Approach
 Total funding requirements should be factored into the budgetary process 	 Matching project funding requirements and clearly earmarking suitable projects for proceeds can reduce the macroeconomic impact of raising large scale foreign currency funding 	 Appropriately sequencing the various financing options i.e. concessional funding, loans, bonds will reduce affect of overloading the market with a single large issuance

Key Takeaway: Planning and Good Governance

Implementing a well-sequenced approach will ensure that all funding requirements are met while maintaining macroeconomic stability



- Timing of the sovereign bond is critical and should be sequenced around financing requirements:
 - Projects tend to have long lead times and drawdown requirements can span over a period of time

Other Sovereigns Have Mitigated Risks by Adopting a Sequenced Approach to Funding

- Shorter tenor bridge financing can be used to provide start-up capital for projects or interim financing during periods of market volatility
 - Can be done in loan or private placement format, usually for up to a 1 – 3 year tenor
 - A bridge financing can then be taken

Benefits of a Phased Approach

- Reduce macroeconomic impact of one time jumbo issuance in public markets
- Allows issuer to opportunistically target an appropriate bond issuance window and achieve optimal market terms
- Provides flexibility to tie funding to specific project needs

Key Takeaway: Timing of Issuance

Engaging with and preparing all stakeholders in the government will ensure the bond process runs smoothly



- Generating broad support for the bond will facilitate the approvals process and reduce execution timelines
- We recommend conducting an internal education campaign to explain the rationale for a sovereign bond and educate key parties on their role in the execution process



Government should explain the rationale to external stakeholders ahead to proactively address any concerns



Multilateral Agencies	 Some sovereigns are under support programmes and therefore need to work closely with multilateral agencies throughout the bond process to ensure they are comfortable with the terms of the issue
Internal Authorizations	 Regulatory approvals and consents need to be in place Internal regulatory and parliamentary approvals may take some time and should be factored in to the execution timeline
Multilateral Restrictions	 Checking to see if there are any multilateral restrictions Working around the terms of any programmes the sovereign is under
General Public	 The general public may want to better understand the rationale for a bond, particularly given the recent negative headlines around sovereign debt in Europe and the US A well-executed media campaign can help to raise awareness on the benefits of a bond

The Case of Thailand as an Issuing Platform Why Thailand?

Executive Summary

Benefits of Issuing bonds in Thailand

- Establish new diversified source of funds besides borrowing from concessional and commercial loans, which have more restrictive conditions
- Experienced Thailand is a good place to establish a country's presence in international financial markets
- Avoid crowding out effect of raising funds in a country
- Favorable current market condition contributes to favorable benchmark for future issuance
- Establishing presence in regional market paves way for pan-Asian exposure and profile

Costs and expenses

 Overall transaction expenses, excluding funding cost, are estimated to be less than [0.50]% per annum for 3-year issuance and less than [0.30]% for 5-year issuance





What is THB Bond Offering in Thailand ("THB Bond")



THB Bond offe	rs another funding alternatives for foreign issuers to tap Thai markets
THB Bond	 THB Bond is THB-denominated bond offering primarily to domestic investors in Thailand who want credit exposure to foreign entities
	 Public Debt Management Office, Securities and Exchange Commission, and Bank of Thailand are the main regulators for THB Bond.
	 Requirement of use of "THB in Thailand" is in place
	 The approval process opens 3 times a year: March, July and November. Once approved, the issuers have 9-month validity period.
	 Sovereign with no credit rating can apply, although investors would prefer BBB/BBB+ rating and above on Thai scale
	 Various tenors can be explored but sweet spot for new issuers is 3 to 5-year tenor
Advantages	 A sovereign will be able to achieve landmark profile and publicity
	 Simple documentation based on Thai SEC's regulations
	 Relatively longer tenors can be explored given strong interests in emerging sovereign credits
Consideration	 Credit rating will be enable the issuer to tap wider group of investors
	 Use of "THB in Thailand"
	 Pricing will be subject to market conditions at the time of the launch



FX Bond offers another funding alternatives for foreign issuers with less lengthy process FX Bond is **foreign-currency bond** offering primarily to domestic investors who may want foreign-currency exposure or take advantage of rates arbitrage. **FX Bond** SEC and Bank of Thailand are the main regulators for FX Bond. And the process is more straightforward than THB Bond for foreign issuers, given no requirement for PDMO approval. Various tenors can be explored but the sweet spot is the 5 and 10-year tenor given participation from life insurance companies and 1-year tenor given demand from asset management companies Less lengthy approval process; PDMO approval is not required **Advantages** Relatively longer tenors is possible given strong appetite from life insurance companies The issuer will be able to achieve another landmark profile and publicity Simple documentation similar to THB Bond documentation Cross-currency swap is not required; the issuer will achieve USD funding directly Relatively smaller size as investor base is currently primarily life insurance companies Consideration Credit rating is required by the investors Pricing in USD term could be volatile due to USD/THB swap as investors generally look at THB returns

Comparison of FX Bond and THB Bond

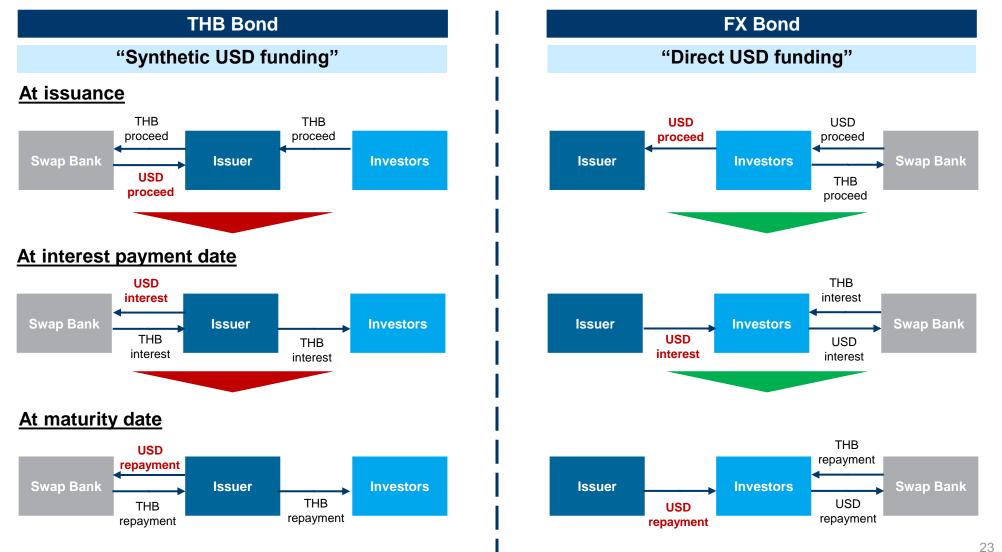


Flexibility in terms of approval process will be achieved with longer tenors and potentially more attractive USD Fixed Rate funding costs

	FX bond offering in Thailand	THB bond offering
Thailand's regulatory approval	 Bank of Thailand Securities and Exchange Commission 	 Public Debt Management Office – Use "THB in Thailand" requirement Bank of Thailand Securities and Exchange Commission
Offering format	 Private Placement to II & HNW 	Private Placement to II & HNW
Investor base	 Institutional investors (primarily life insurance companies) 	 Institutional and HNW investors
Credit ratting requirement	 Required by investors BBB- and above on Thai scale (BBB- preferred) 	 Required by investors BBB- and above on Thai scale (BBB+ preferred)
Documentation	Thai SEC's documentationThai law	Thai SEC's documentationThai law
Size	 Up to USD [350] million equivalent 	 Up to USD [350] million equivalent
Maturities	 1, 2, 3, 5, 7, 10, 12 years 	 3, 5, 7, 10, 12 years
Cross-currency swap implication	 Asset swap to THB by investors who readily have long swap limits Relatively smaller credit charge applied to investors 	 Liabilities swap to USD by issuer Significant credit charge for long-tenor swaps
Underwriters	 Thai banks Copyright © 2015 Twin Pine Consulting Co.,Ltd. All r 	Thai banks ights reserved.

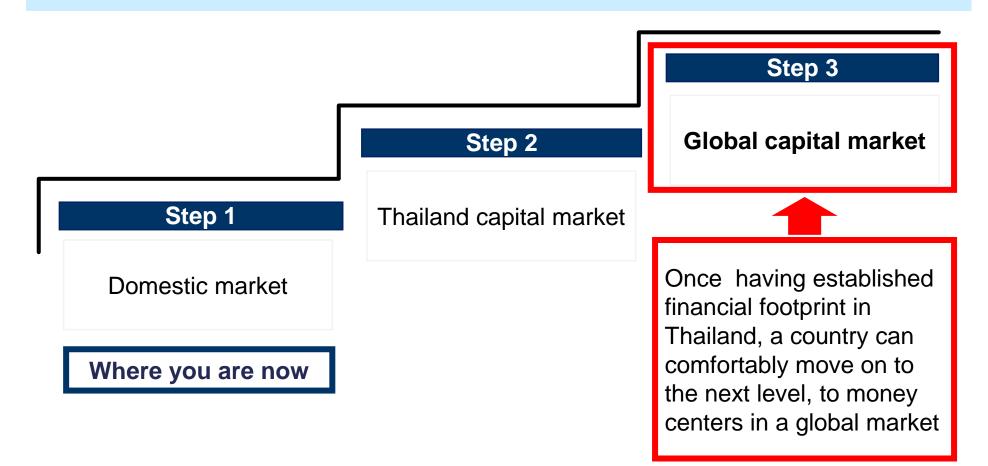
USD bond offering in Thailand ("FX Bond") involves less complicated process







Thailand is strategically viewed as "a stepping stone" to grow global in international debt capital markets





Why Thailand?

- Thailand has ample excess liquidity of THB 2.3 trillion (USD 65 billion – as of December 2015). Local investors and local financial institutions are constantly seeking opportunities to park this huge excess funds.
- Thailand has relatively advance debt capital markets.
- Thai government is highly supportive of foreign bond issuance in the local market.
- Thai investors know regional countries and have realistic perception. Unlike general global investors, Thai investors are relatively comfortable in making investment decisions in regional countries.

Evidences

- A country's sovereign bond could be well accepted in Thailand with more favorable costs than issuing in global markets. (from previous case of Lao PDR, non-rate USD cost is 4-5% in Thailand while in Singapore, it could cost 7-10%)
- Even non-rated sovereign bond issuance had been well-accepted.

Case Study : Lao PDR's sovereign bonds



Thailand's is proven a stepping stone to global markets



key objective of start sovereign bond issuance is to establish new funding channel in international market rather than seeking fund itself.

When to issue?

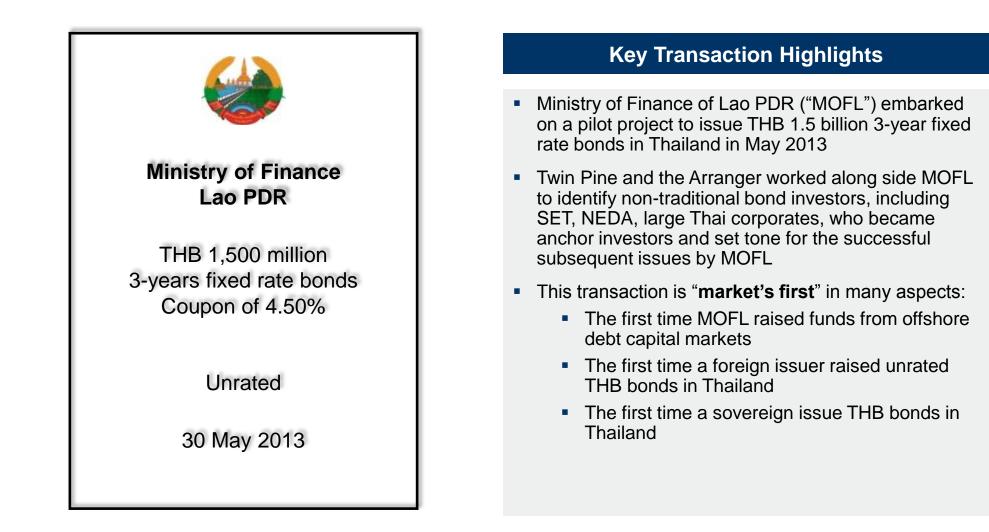
The best timing to *start* issue sovereign bond in foreign market is :

- when the demand of fund is **not urgent** or essentially needed
- when the country is having other good alternatives of sources of fund
- when the required size of fund is not substantial

With this comfortable position, a country could obtain **favorable cost of funds and terms**. This would establish a **benchmark for subsequent issuances**.

Case Study : Lao PDR Sovereign Bond Issuances









1st Issue

In May 30, 2013, the MoF, had successfully launched the first THB unsecured bond. The debentures were 2.7 times oversubscribed



Laos PDR 1st Issue THB 1,500 million (USD 50 million) 1 Arranging Bank Involved



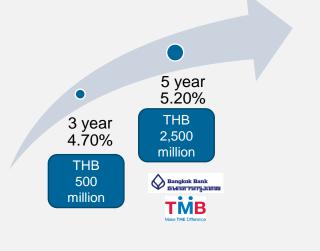


1st Issue

In May 30, 2013, the MoF, had successfully launched the first THB unsecured bond. The debentures were 2.7 times oversubscribed

2nd Issue

In November 2013, the MoF, had successfully launched another THB unsecured bond in two tranches, and established a simple yield curve for it's 3 to 5 year, sovereign issues



Laos PDR 2nd Issue THB 3,000 million (USD 94 million) 2 Arranging Banks Involved



Laos PDR 1st Issue THB 1,500 million (USD 50 million) 1 Arranging Bank Involved





1st Issue

In May 30, 2013, the MoF, had successfully launched the first THB unsecured bond. The debentures were 2.7 times oversubscribed

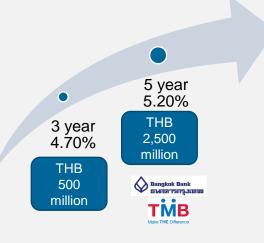


(USD 50 million)

1 Arranging Bank Involved

2nd Issue

In November 2013, the MoF, had successfully launched another THB unsecured bond in two tranches, and established a simple yield curve for it's 3 to 5 year, sovereign issues



Laos PDR 2nd Issue THB 3,000 million (USD 94 million) 2 Arranging Banks Involved

3rd Issue

In October 2014, the MoF, had launched another THB multitranche bond in three tranches, and established an indicative yield curve for it's 3, 5 and 7 year, sovereign issues



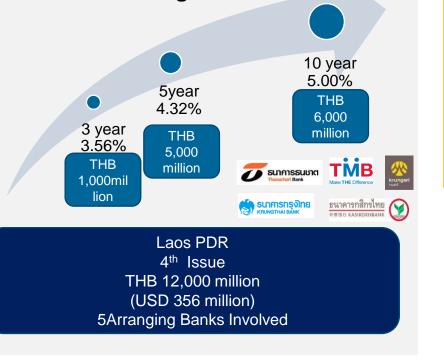






4th Issue

In June 2015, the MoF, had successfully launched another THB multi-tranche bond in three tranches, and established an indicative yield curve for it's 3, 5 and 10 year, sovereign issues, with BBB+ rating



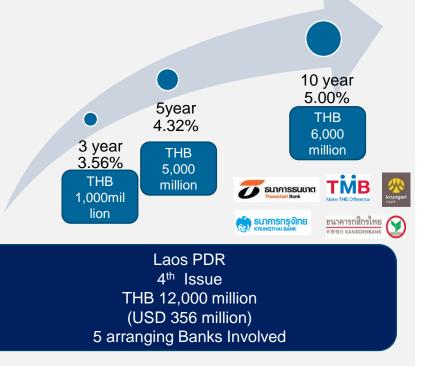




4th Issue

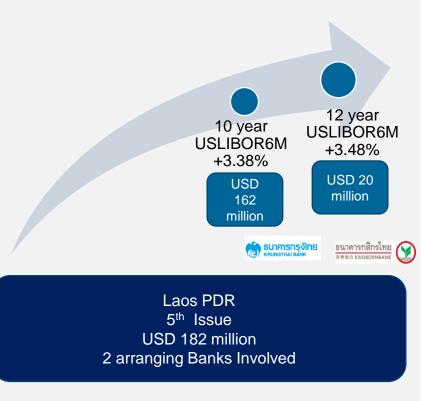
In June 2015, the MoF, had successfully launched another THB multi-tranche bond in three tranches, and established an indicative yield curve for it's 3, 5 and 10 year, sovereign issues,

with BBB+ rating



5th Issue

In December 2015, the MoF, had successfully launched the first USD FRN in two tranches, 10 year and 12 years, sovereign issues, with BBB+ rating



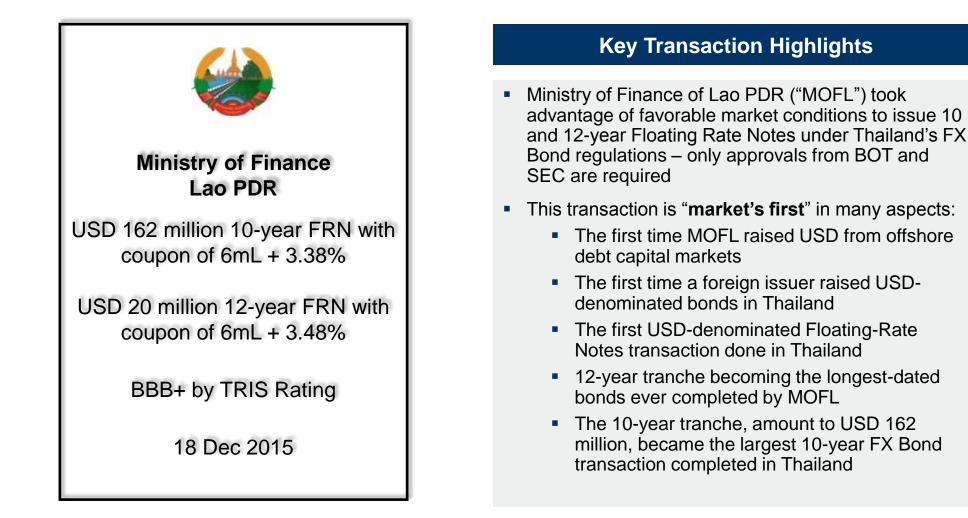


Key Highlights

- These milestones reflect the simple evolution of the country's access to regional capital markets
- With each deal, the size is bigger with multiple tranches, covering longer interest rate profile
- The investor's base expanded from few to more financial institutions, including banks/specialized financial institutions/life and non-life insurance companies, and high-net worth (individuals and corporates)
- The transactions have became "market's first" in many aspects







General Process of Sovereign Bond Issuance



For effectiveness, the process usually requires a single-point management in handling overall process from inception to closing.

Obtain internal approvals	Assess transaction size / tenor(s)	Engage bank(s) and third parties	Seek Thai regulatory approvals	Arrange non-deal roadshow	Execution and launch		
Approvals from stakeholders, including the government, ministry of finance and central bank	Assessment of market appetite and financing needs of the government of a country	Third-party service providers including Legal Counsel, Registrar, Bondholders' Representative and Printer, among others	The approvals include PDMO application, BOT approval and SEC Filing	Credit positioning and determination of potential anchor investors are key for debut issuance	Documentation, marketing and pricing would required expertise support to ensure the success of the transaction		
Ministry of Finance / Central Bank							
Advisor							
Arranger(s)							
	Others third-party service providers						
			Thai regulators				



Rated or Non-rated

- Rated or non-rated issues will determine the issuance strategy
- Broader investor base to be achieve with rated issues (preferably BBB+ and above on Thai scale)

Size and Tenors

 Subject to market conditions, feedbacks from market will determine the optimal size and tenors required by our targeted investor groups

Investor Credit Appetite

- It is critical to identify key investor groups who will participate
- Marketing and placement plan can be formulated and customized to achieve a successful transaction



- Stock Exchange of Thailand became the first anchor investor to validate the transaction
- Other key targets include Thai corporates who have investments in a country or plans to have investments in the near future
- Certain banks who have already been providing financing in a country and understand the country's credits
- Other individual high net worth investors
- Targeted one-on-one meetings to provide details

THB Bond: Documentation Requirement



MoF Application	In order for a foreign issuer to issue THB bonds in Thailand, MoF approval is required.			
BoT Application	BoT approval is also required once MoF approval is obtained			
SEC Filing	 Registration Statement and draft/final Prospectus Draft Terms & Conditions of the Bonds Issuer's latest annual and quarterly (if any) financial statement Copy of MoF's letter of approval Issuer's corporate documents Letter of application for the registration of the Bond transfer restriction (submit with final coupon) Letter of application for the approval of the appointment of the trustee (submit with final coupon) 			
Terms and Conditions	The terms and conditions of the Bonds governing the rights and obligations between the issuer and Bondholders			
Registration Statement and draft/final Prospectus	The offering document for the Bonds to comply with the SEC's regulations			
Bond Certificate	The certificate representing the rights of the Bondholders under the Bonds			
Placement Agreement	An agreement to be entered into between the issuer and the arranger in respect of the offering of the Bonds			
Bondholders' Representative Agreement	An agreement appointing the Bondholders' representative, to be entered into between the issuer and the Bondholders' representative			
Registrar Appointment Agreement	An agreement appointing the registrar, to be entered into between the issuer and the registrar (the registrar would also perform the role of a paying agent.)			
Bookbuilding Form	For the purpose of determining appropriate interest rate of the Bonds			
Subscription Form	For the purpose of subscribing for the Bonds			
SEC Sales Report (Post Issuance)	To submit the list of investors participating in the transaction to the SEC within 15 th of the following month after the issue date of the bonds			

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FX Bond: Documentation Requirement



BoT Application	BoT approval is required			
SEC Filing	 Registration Statement and draft/final Prospectus Draft Terms & Conditions of the Bonds Issuer's latest annual and quarterly (if any) financial statement Issuer's corporate documents Letter of application for the registration of the Bond transfer restriction (submit with final coupon) Letter of application for the approval of the appointment of the trustee (submit with final coupon) 			
Terms and Conditions	The terms and conditions of the Bonds governing the rights and obligations between the issuer and Bondholders			
Registration Statement and draft/final Prospectus	The offering document for the Bonds to comply with the SEC's regulations			
Bond Certificate	The certificate representing the rights of the Bondholders under the Bonds			
Placement Agreement	An agreement to be entered into between the issuer and the arranger in respect of the offering of the Bonds			
Bondholders' Representative Agreement	An agreement appointing the Bondholders' representative, to be entered into between the issuer and the Bondholders' representative (not required, but preferred)			
Registrar Appointment Agreement	An agreement appointing the registrar, to be entered into between the issuer and the registrar (the registrar would also perform the role of a paying agent.)			
Bookbuilding Form	For the purpose of determining appropriate interest rate of the Bonds			
Subscription Form	For the purpose of subscribing for the Bonds			
SEC Sales Report (Post Issuance)	To submit the list of investors participating in the transaction to the SEC within 15 th of the following month after the issue date of the bonds			



Information required for preparation of offering documents

Country information

- Economic overview
- Country overview
- Issuer (MOF)'s description
- Foreign relation and international organizations
- Country's 5-year development plan
- Recent material developments
- Discussion of economic environment
- Public finance and fiscal position
- Key economic and industrial sectors
- Financial and banking systems
- Foreign direct investments

Risk factors

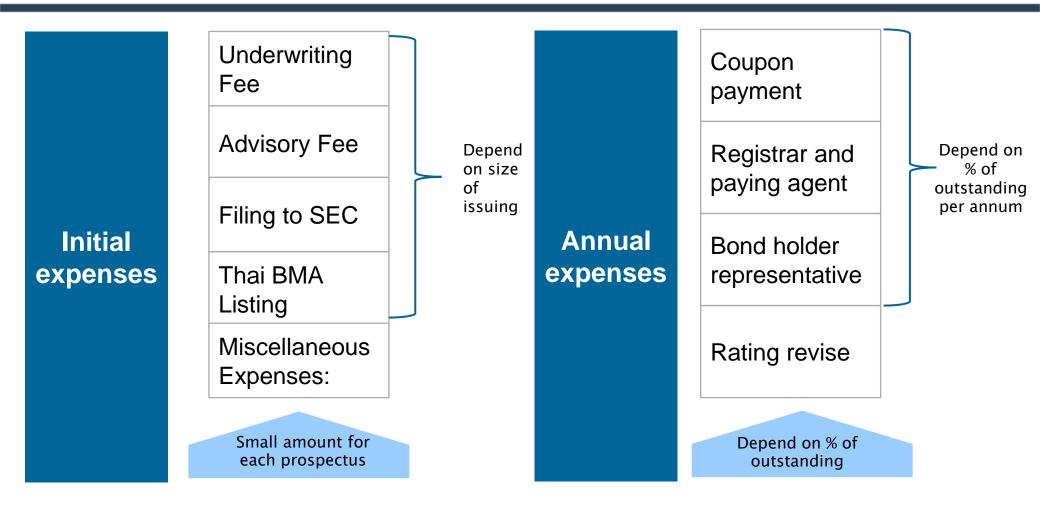
- Potential impact from global and regional economic developments on Bhutan
- Potential shortcomings arising from economic developments and fiscal developments
- Enforcement of foreign court judgements in Bhutan
- Risk factors relating to bonds
 - Interest rate risks
 - Liquidity risks
- Others to be determined

Other information

- Use of proceeds
- Offering processes
- Legal framework with respect to bond investors

Summary of all relevant costs





Overall transaction expenses, excluding funding cost, are estimated to be less than [0.50]% per annum for 3-year issuance and less than [0.30]% for 5-year issuance

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THB Bond: Indicative Terms and Conditions



Issuer	[Sovereign]				
Assumed Rating	[•] by TRIS or Unrated				
Offering format	THB Bond in Thailand				
Placement	Private Placement to II and HNW investors				
Amount	Up to THB [3,500] million				
Tenors	3 years	5 years	10 years		
Thai Government Bond Yield	[●]%	[●]%	[•]%		
THB Credit Spread	[●]%	[●]%	[•]%		
THB Coupon	[●]%	[●]%	[•]%		
Coupon payment	Semi-annually				
Principal payment	Bullet payment at maturity				
Listing	ThaiBMA				
Underwriters	[2] Joint Lead Underwriters				

Note: Indicative as of June 2016. Subject to market conditions at the time of launch and relevant approvals

FX Bond: Indicative Terms and Conditions

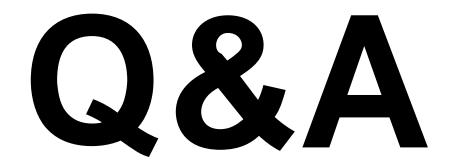


Issuer	[Sovereign]				
Assumed Rating	[•] by TRIS				
Offering format	FX Bond in Thailand				
Placement	Private Placement to II and HNW investors				
Amount	Up to USD [100] million				
Tenors	3 years	5 years	10 years		
Thai Government Bond Yield	[•]%	[•]%	[•]%		
THB Credit Spread	[•]%	[•]%	[•]%		
THB Fixed Rate (to Investors)	[•]%	[•]%	[•]%		
USD Coupon	[•]%	[•]%	[•]%		
Coupon payment	Semi-annually				
Principal payment	Bullet payment at maturity				
Listing	ThaiBMA				
Underwriters	[2] Joint Lead Underwriters				

Note: Indicative as of June 2016. Subject to market conditions at the time of launch and relevant approvals



Thank You!





Appendix

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Other sovereigns tapping offshore bond markets are required to have credit ratings and paid relatively higher coupons than sovereign issuance in Thailand

Country	Rating	Currency of Offering	Size (USD mm)	Issue Date	Tenor (years)	Coupon
Lao PDR	BBB+ (TRIS)	USD	162	Dec 15	10	6mL + 3.38% ⁽¹⁾
Lao PDR	BBB+ (TRIS)	USD	20	Dec 15	12	6mL + 3.48% ⁽²⁾
Sri Lanka	B1/B+/BB-	USD	1,500	Nov 15	10	6.85%
Fiji	B1/B/-	USD	200	Oct 15	5	6.625%
Lao PDR	BBB+ (TRIS)	THB	30 (equi.)	Jun 15	3	3.56% ⁽³⁾
Lao PDR	BBB+ (TRIS)	THB	148 (equi.)	Jun 15	5	4.32% ⁽⁴⁾
Lao PDR	BBB+ (TRIS)	THB	178 (equi.)	Jun 15	10	5.00% ⁽⁵⁾
Mongolia	B2/B+/B+	CNY	161 (equi.)	Jun 15	3	7.50%
Sri Lanka	B1/B+/BB-	USD	1,000	Jul 12	10	5.875%

Source: Public information

Note: (1) Equivalent fixed rate of approx. 5.40%; (2) Equivalent fixed rate of approx. 5.60%; (3) Equivalent USD fixed rate of 3.56%; (4) Equivalent USD fixed rate of 4.36%; (5) Equivalent USD fixed rate of 5.74%



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